



TESS PROJECT

Grant Agreement n° 603705

WP 1: Inventory of community-based initiatives and selection for in-depth analysis

Deliverable 1.2: Inventory database of community-based initiatives and selected case studies

Reference code: TESS – D1.2

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Reference code: TESS – D1.2

Short Description:

This paper describes the contents of the database of community-based initiatives and selected case studies for the TESS project.

The database consists of:

- (1) 12 key initiatives that would work closely with the project and be targeted by in-depth qualitative research interventions, in order to understand the success factors of initiatives developing relevant MRV methodology
- (2) 48 supportive cases for verification of the proposed methodology and for evaluating the overall importance of CBIs at a European level, most specifically their environmental and social impacts as well as their overall trajectory
- (3) 16 on-line initiatives
- (4) other TESS study initiatives

More detailed data will be gathered throughout the research process. Therefore, the database will be open to improvements.

Authors and co-authors: Arto Haara; Jukka Tikkanen; Antonella Passani; Alessandra Prampolini; Helge Groß

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List of Abbreviations

CBI	Community-Based Initiative
CIC	Community Interest Company
DoW	Description of Work
MRV	Measurement, Reporting and Verification
NGO	Non-governmental organisation

1 Executive Summary

This paper describes the contents of the database of community-based initiatives and selected case studies for the TESS project.

The database consists of:

- 1) 12 key initiatives that would work closely with the project and be targeted by in-depth qualitative research interventions, in order to understand the success factors of initiatives developing relevant MRV methodology.
- 2) 48 supportive cases for verification of the proposed methodology and for evaluating the overall importance of CBIs at a European level, most specifically their environmental and social impacts as well as their overall trajectory
- 3) 16 online initiatives
- 4) other TESS study initiatives for use as representative study data for solid and accurate findings of the main research Work Packages.

The current form of the database has been useful in the initial stage of the project. The database is easy to use as it does not require previous knowledge and is equipped with basic statistical procedures. Additionally, the data can be easily moved to an advanced database format if needed in the later phases of the project.

More detailed data will be gathered throughout the research process. Therefore, the database will be open to improvements.

2 Introduction

The *TESS database* contains mapped community-based initiative (CBI) data from six TESS partner countries. The *database* is meant for use as representative study data for the research conducted within the main Work Packages (WPs), which can then be generalised to European community-based initiatives. Selected initiatives will provide data for the research WPs within TESS, namely WP2, WP3, and WP4. Therefore, the overall utility of cases comes from the initiatives' ability to support the established research objectives.

The mapping of initiatives was done as follows. Each partner first defined a region within the six countries represented in TESS (Finland, Scotland, Romania, Italy, Germany and Spain), in which initiatives of the *database* were then subsequently mapped. The criteria for including initiatives in the TESS *database* which the consortium jointly accepted are as follows:

- They are initiated and managed by communities.
- They may have received public money.
- They may be not-for-profit as well as for-profit; but their overall aim should be to serve the community.
- They have been up and running for at least 1 year.
- They can be located in a city or in the country-side; the focus is laid on the initiatives and not on their spatial/geographical location.
- They operate within at least one of the following 4 domains: Food, Transport, Energy, Waste. Initiatives can operate in more than one domain.
- They are willing to participate and provide information.

A snowball sampling procedure guided the mapping work, which produced altogether 618 initiatives that were described and incorporated within the initiative database.

Key Initiatives: From the mapped initiatives the research partners have firstly chosen two key initiatives for each country, comprising a total of 12 key initiatives. The selection criteria to aid this process were agreed upon by with all the partners. Particular multi-criteria decision methods were utilised to help the selection procedure.

Supportive Initiatives: Secondly, 48 supportive case initiatives were selected using disproportionate stratified random sampling. These were spread evenly across partner countries and the four domains of TESS to achieve a representative sample. Later on, some adjustments of the supportive cases were accepted based on different reasons, e.g. initiatives' unwillingness to participate or lack of available data. The mapping of initiatives

and the selection process of key and supportive initiatives have been explained more closely in Deliverable 1.1: Case study selection method and criteria, including a checklist to evaluate the community-based initiatives (Tikkanen & Haara 2014).

Upon the initiatives' selection and presentation at the second project meeting taking place in Barcelona June 26-29th 2014, some small differences in partners' understanding of community-based initiatives were still identified. In order to develop a more coherent database and to reinforce the collaboration and the knowledge transfer among partners, a process of initiatives' cross-checking was applied. First, the core differences in the partners' understandings of community-based initiatives were clarified. Following this, all partners familiarised themselves with these differences. Lastly, the partners discussed differences and agreed on a joint definition. Table 1 represents the most debated issues before the cross-checking as well as the methods used for resolving them

Table 1. Issues discussed before cross-checking.

Issue	The approach in TESS
Environmental impact	The entire universe of initiatives obtained through the snowball method has been mapped, so that no initiative with a small environmental impact is a priori excluded.
Motivation (environmental/sharing vs political)	Our primary interest has been in the impact, rather than in the particular motivation of the initiative.
Multi-domain initiatives	Domains were initially artificially separated for scientific clarity, as initiatives do not always situate themselves in one domain. Initiatives embracing more than one domain have thus been included.
Role of public administration	Initiatives which are supported (funding, space, publicity) by the administration are kept with the condition that the benefits and activities of the initiatives serve the community, rather than the administration.
Role of private companies	Small-scale private companies are accepted as community initiatives as long as their profits serve the community.
Understanding of the term "community"	<p>A short literature review was conducted to clarify the cultural differences in understanding the term "community".</p> <p>Minimum shared understanding:</p> <ul style="list-style-type: none"> • a community is associated with a particular identity;

	<ul style="list-style-type: none"> • it has shared norms and values; • it is often associated with a given territory.
Cultural differences	Community initiatives in Southern Europe tend to be driven by different cultural and motivational factors than in Northern Europe. Attention needs to be paid in cultural contexts when evaluating initiatives.

All the TESS study initiatives have been mutually cross-checked between partners using the newly agreed selection criteria to ensure the uniformity and consistency of the *database*. The process has been followed by a group discussion and by further clarifications. Aside from selection criteria, we checked whether the choice of initiatives provided a good overview of the types of initiatives in each region. Appendix 1 provides a list of the initiatives which have been thought to partially comply with the jointly established selection criteria by partners in other countries, including the respective discussion and measures taken.

The mapping process was particularly slow in Romania due to cultural differences in the definition of a community initiative. Community-based initiatives, and community cooperation in Romania, are normally led by non-governmental organizations (NGOs). Examples of common projects and actions undertaken by community members were not numerous. People's reluctance to initiate community initiatives has been motivated by the communism overhaul, when cooperative work was compulsory. Cases were scarce, and the search process needed to carry on for longer. Given the differences in the societal development history in Romania a more detailed contextual analysis was needed before the inclusion of the Romanian cases in the database.

Last, all the TESS sample initiatives included the *database* that have given their permission to publish their data on to the TESS platform are publicly visible in the *database*.

2.1 Initiatives of the database

The overall *database* comprises 266 TESS sample initiatives, on which 219 have given their permission to publish some of their data publicly. About half of the initiatives operate in more than one domain. Most of the initiatives operate in the food domain (n=148), and least in the transport domain (n=85) (Fig. 1). The *database* includes initiatives from the six partner's chosen regions, most of which come from the Scottish research partners: The James Hutton Institute and Climate Future Limited (Fig. 2).

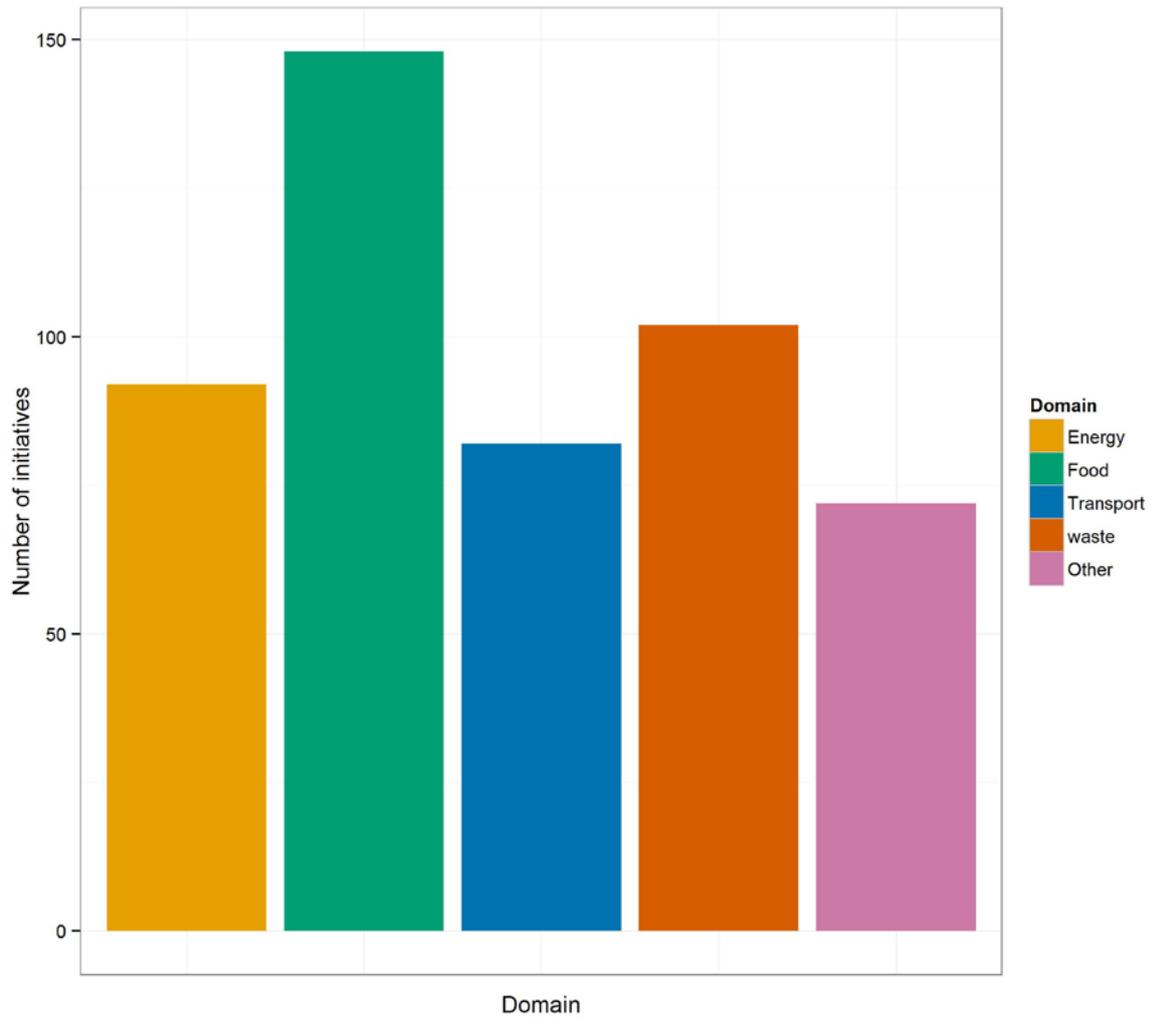


Figure 1. Number of initiatives per domain. One initiative can operate in multiple domains.

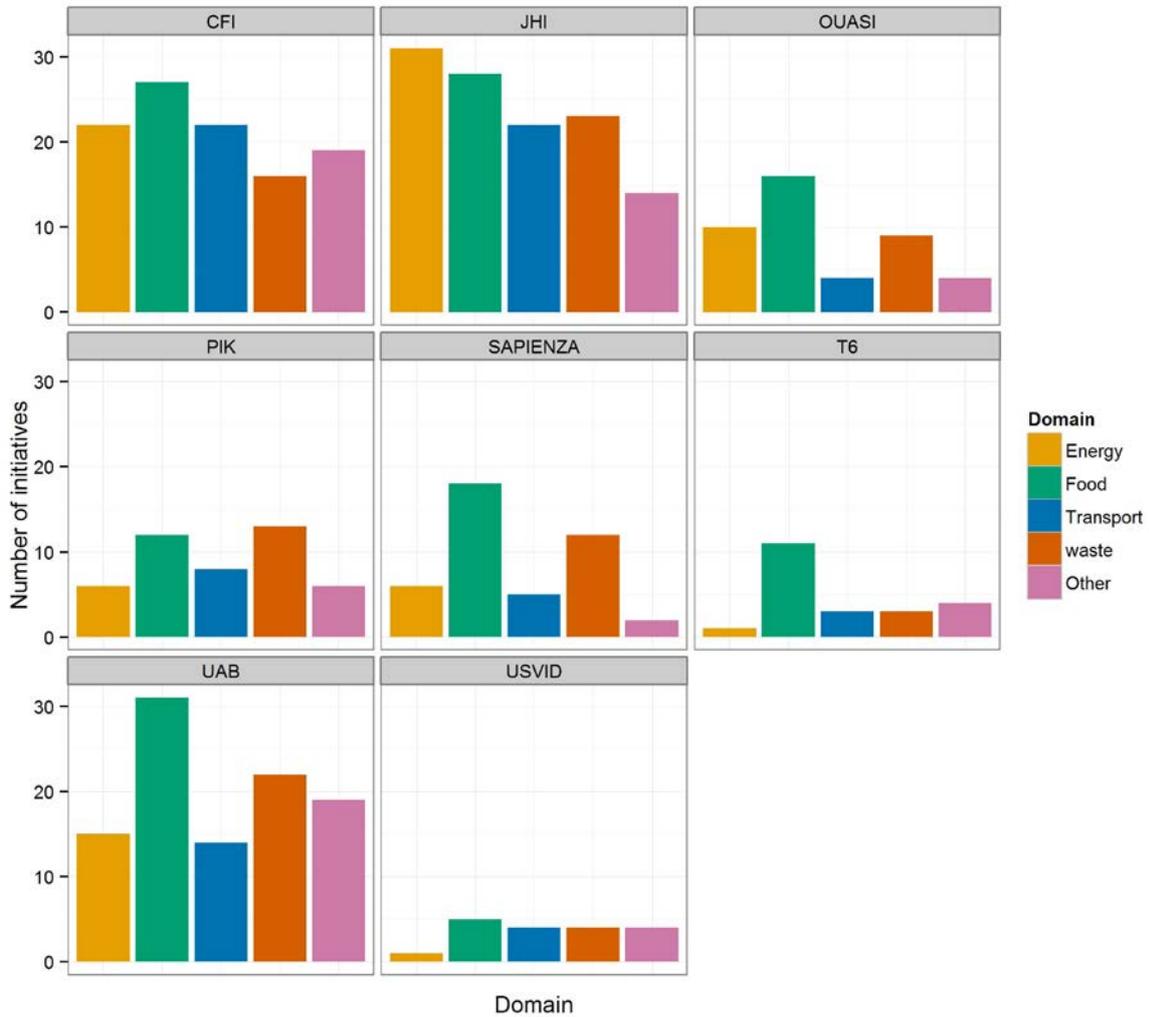


Figure 2. Number of initiatives per domain of each partner. One initiative can operate in multiple domains.

Most of the initiatives were established less than 15 years ago (Fig. 3). There are no clear differences between the domains in terms of year of establishment. The initiatives mapped by OUAS in Finland and the James Hutton Institute (JHI) in Scotland are generally older than those found by other partner institutions (Fig. 4).

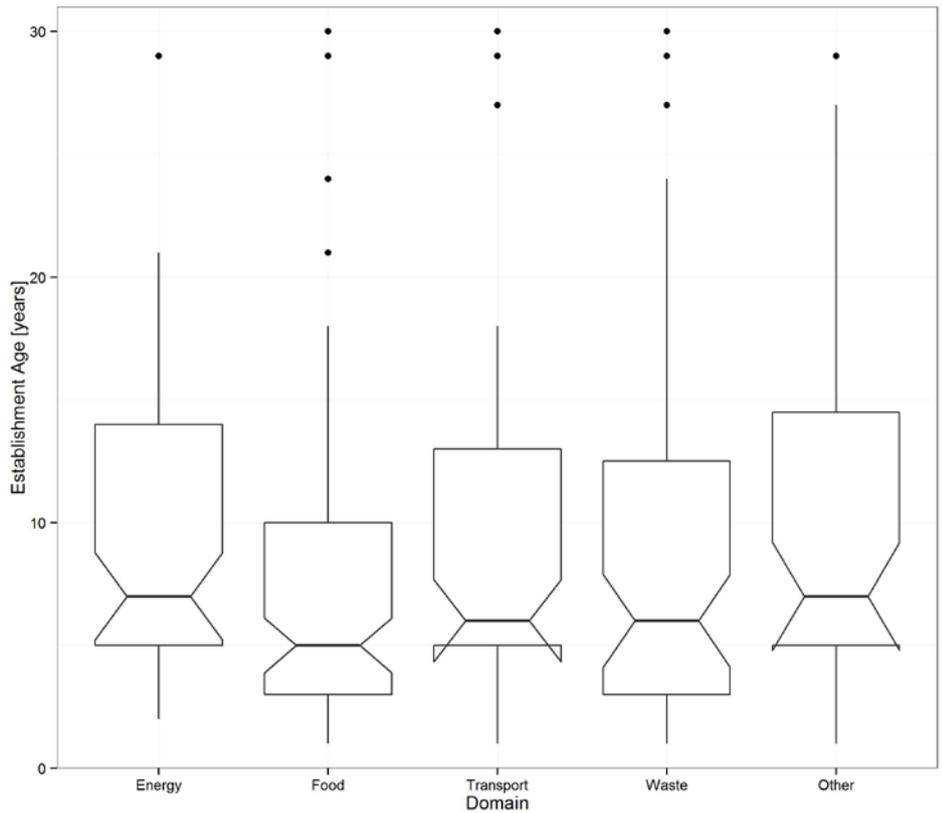


Figure 3. Establishment age of initiatives by domains.

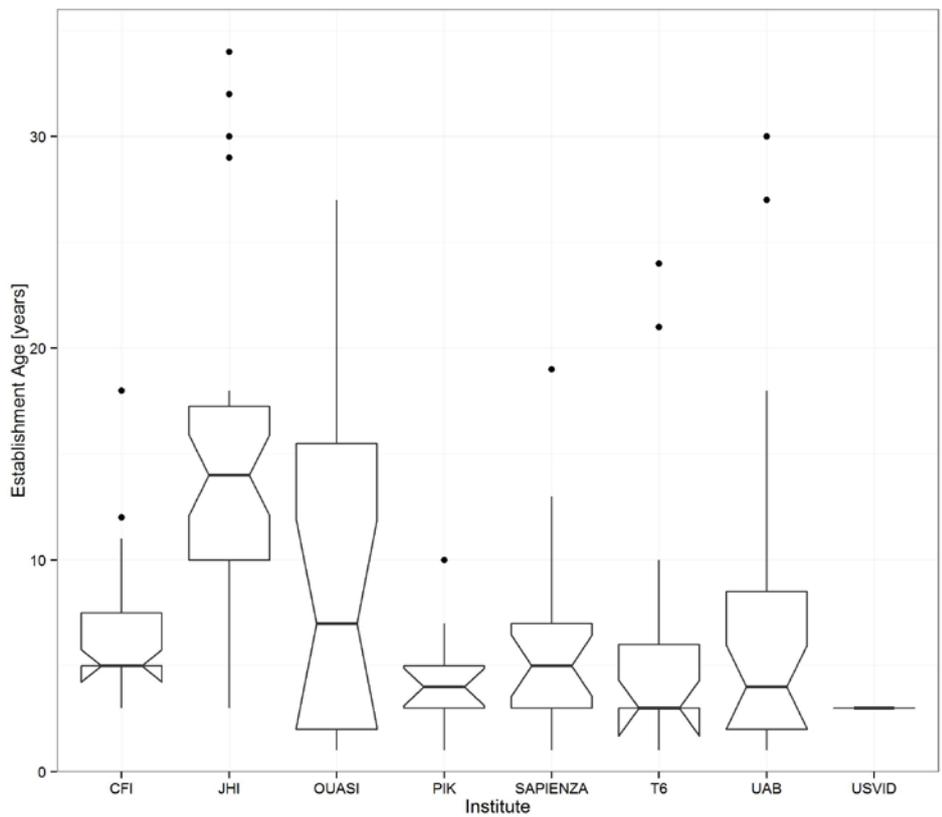


Figure 4. Establishment age of the initiatives with respect to the partners.

The mapped initiatives' formal status varied between countries (Fig. 5). The reasons for this have to do with different legislations and traditions. The number of employees and volunteers contributing to the community initiatives in our *database* are usually between one and ten (Fig. 6).

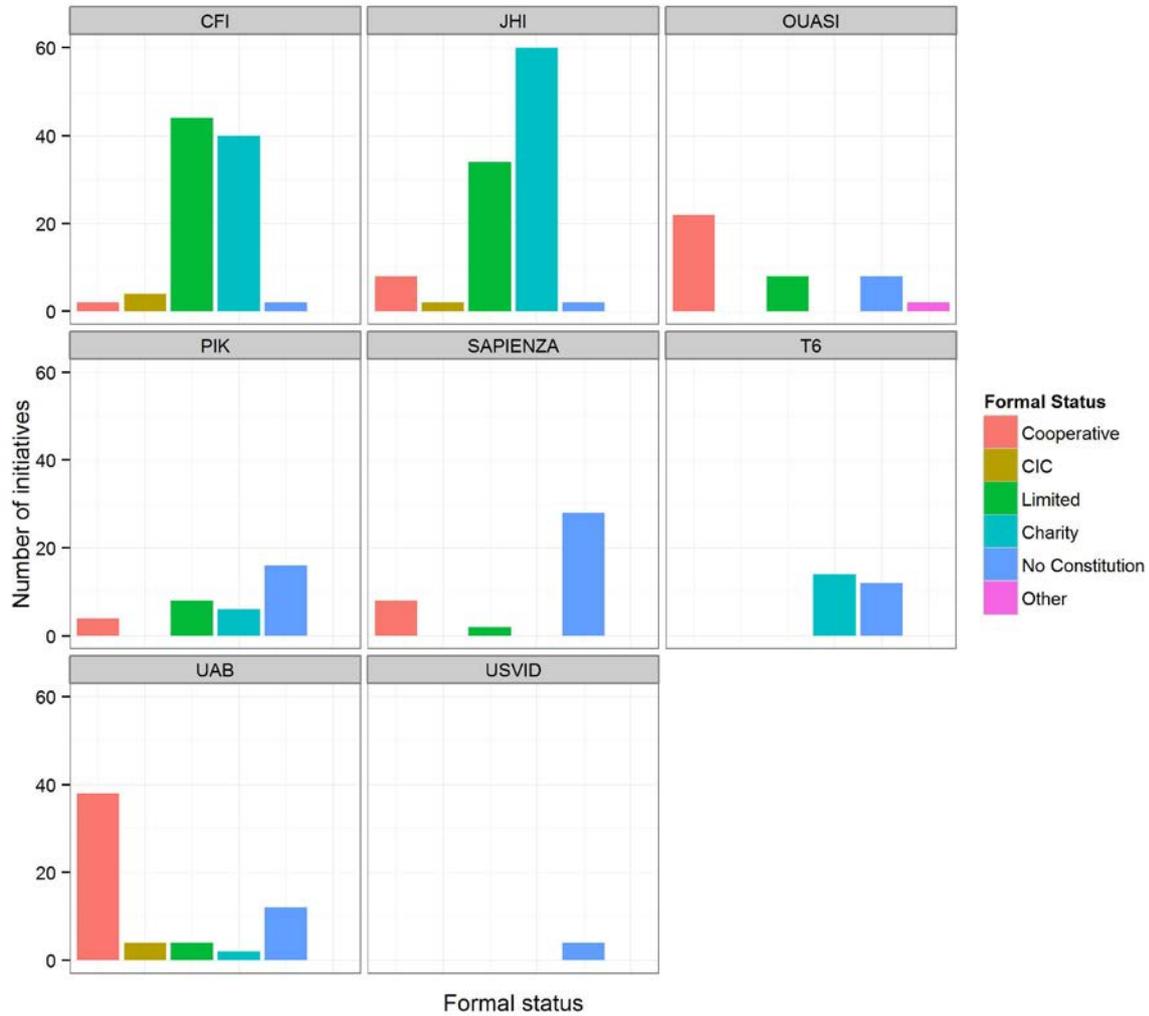


Figure 5. The mapped initiatives' formal status by partners.

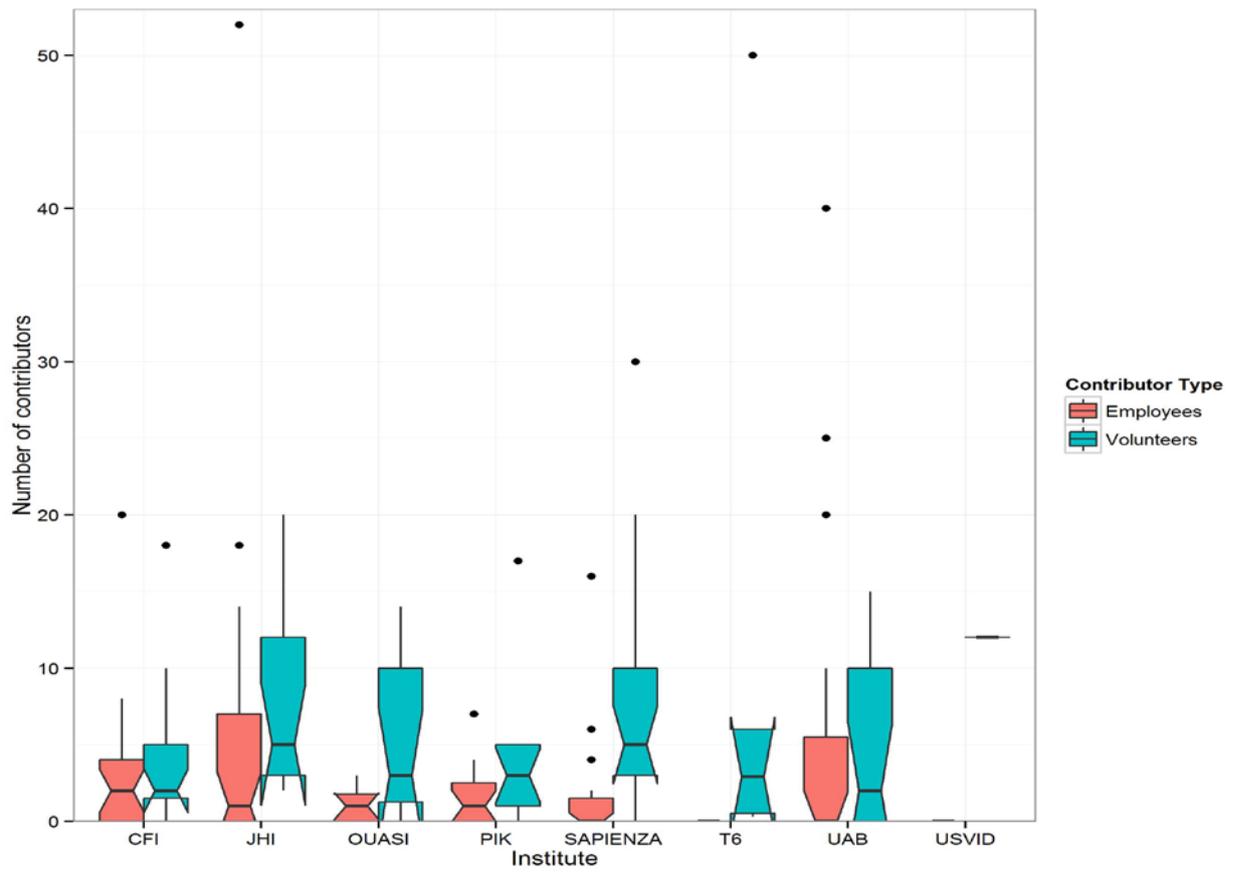


Figure 6. The number of contributors of the initiatives by partners.

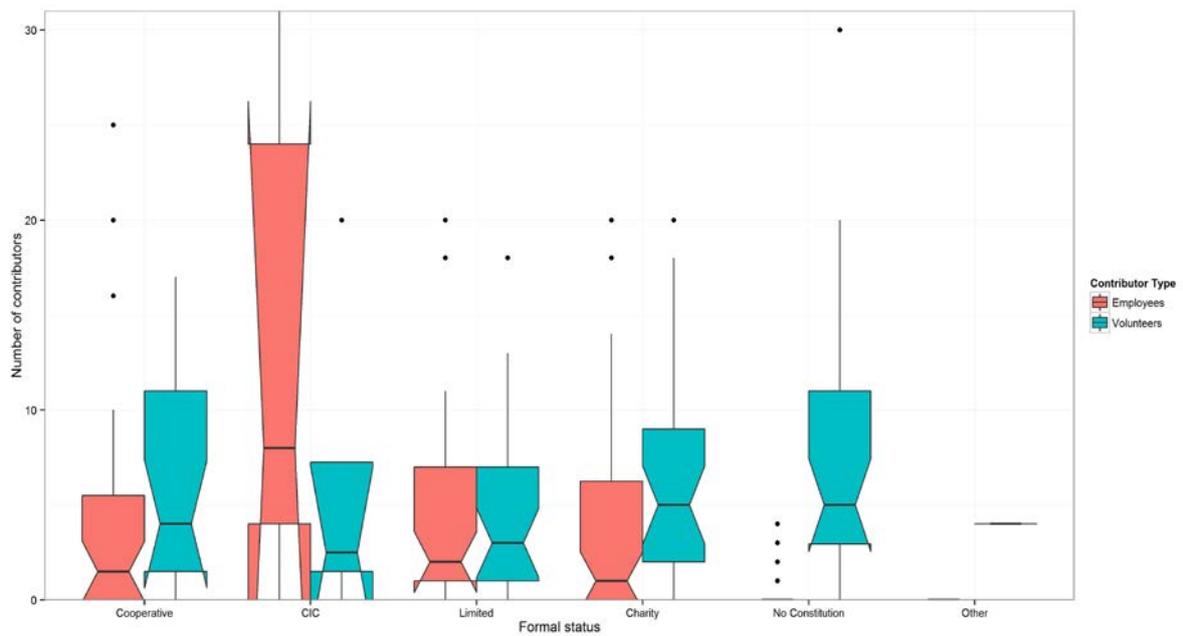


Figure 7. Number of employees and volunteers of the initiatives according to their formal status.

Community initiatives tend to have more volunteers than employees (Fig. 7). Initiatives operating in the food domain have the least number of employees, while the highest number of volunteers (Fig. 8). Yet, differences between the domains are small.

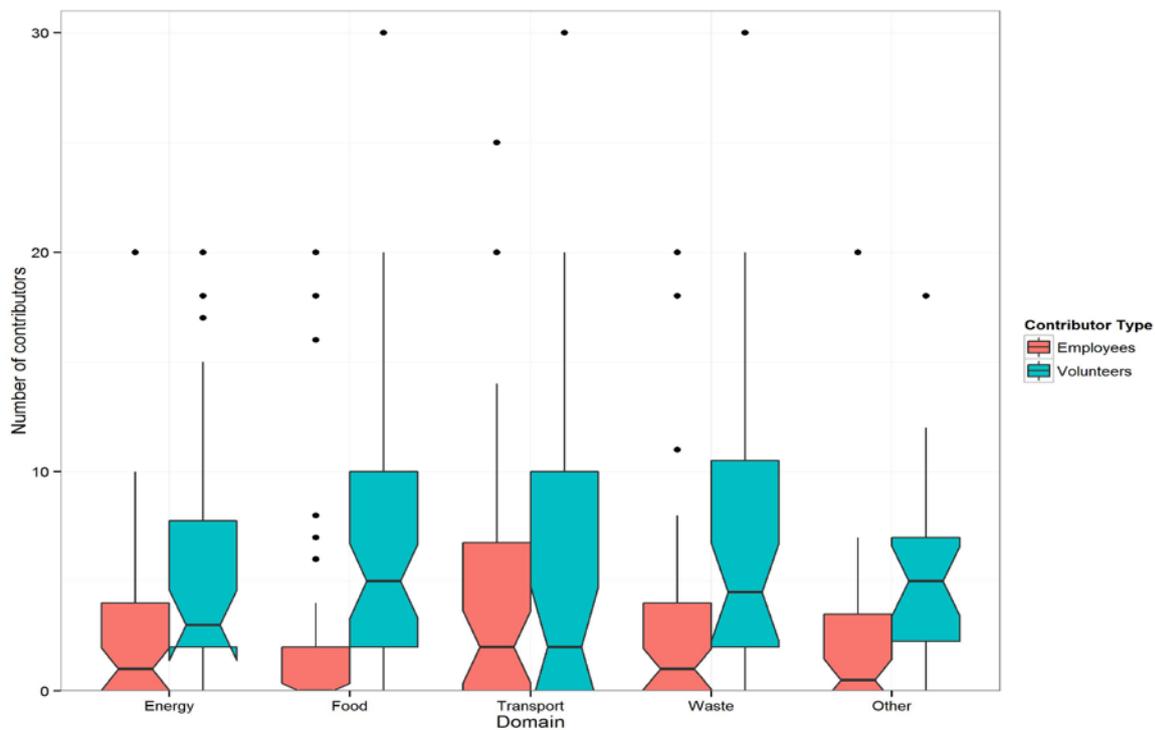


Figure 8. Number of employees and volunteers of initiatives per domain.

2.2 Key and supportive initiatives of the database

There are altogether 12 key initiatives, two from each partner country (Table 2).

Table 2. Characteristics of the key initiatives.

Country	Energy	Food	Transport	Waste	Starting year	Employees	Volunteers	Beneficiaries
Scotland	1	1	1	0	2009	1.75	3	10444.75
Scotland	1	1	0	1	2008	3.5	5	257.5
Germany	0	1	0	1	2012	0	3000	12000
Germany	1	0	0	0	2010	1	17	No data
Spain	1	0	0	0	2010	10	500	20000
Spain	0	1	0	0	2010	3	10	250
Finland	0	0	0	1	1990	252	No data	No data
Finland	0	1	0	0	2011	3	No data	No data
Italy	1	1	1	1	2003	2	15	4100
Italy	1	1	0	1	1993	2.3	8.3	4115.6
Romania	0	0	1	0	1992	2	24	150
Romania	0	1	0	0	2006	6	No data	No data

Employees and volunteers in FTE (Full time equivalents)

Beside key initiatives, 48 supportive initiatives were selected in the *database*. About half of the supportive initiatives operate in multiple domains, which explains the fact that the sum of the initiatives in each domain is about one and half times greater than 48 (Table 3).

Table 3. Number of supportive initiatives per domain and number of initiatives per domain in whole data (Percentages in parentheses). One initiative can operate on multiple domains.

	Energy	Food	Transport	Waste	Other
Sample	16 (15.7)	25 (24.5)	20 (19.6)	28 (27.5)	13 (12.7)
Whole data	151 (19.9)	231 (30.4)	113 (14.9)	153 (20.1)	112 (14.7)

Almost half of the selected initiatives were started between 2000 and 2009. This reflects the distribution in the entire TESS *database* (Table 4).

Table 4. Distribution of initiatives (%) based on starting year for the sample of supportive initiative data (Sample) and whole data.

Initiation started:	Before 2000	2000–2009	2010–
Sample	21.6	47.1	31.4
Whole data	21.1	48.4	30.5

Most of the study initiatives were quite small, involving less than 10 employees and volunteers combined (Table 5). The sample follows approximately the trends in the whole dataset.

Table 5. Distributions of initiatives (%) based on the number of employees and volunteers for the supportive initiatives and for the whole data.

Employees+volunteers:	0–9.9	10–19.9	20–99.9	100–
Sample	61.4	18.2	15.9	4.5
Whole data	63.6	16.8	16.8	2.8

About 45 per cent of the initiatives have between 100 and 10 000 beneficiaries (Table 6). The sample of initiatives selected for further study is slightly skewed towards having more beneficiaries.

Table 6. Distributions of initiatives (%) based on the number of beneficiaries (%) of the supportive initiatives and the whole data.

Beneficiaries:	< 100	100–999	1000–9999	10000–99999	> 100000
Sample	19.4	35.5	22.6	12.9	6.5
Whole data	20.6	45.0	22.8	8.5	3.2

The sample also represents the whole dataset quite well as regards the initiatives' formal status, although it does not include any CICs. (Table 7).

Table 7. Distribution of initiatives (%) based on the organisational structure of supportive initiatives and of the whole data.

	Co-operative	CIC	Ltd company	Charity	No formal constitution	Other
Sample	14.0	0.0	8.8	15.8	19.3	42.1
Whole data	13.3	2.3	16.1	19.3	12.7	36.3

2.3 Community-based online initiatives

Community-based online initiatives are among the research targets of WP1 and they are defined in the Description of Work as follows: *“Online initiatives, social media campaign and other progressive networks that connect and synchronize the agendas of different actors involved in community-based projects and/or creating virtual online communities experimenting sustainable life-styles. Online initiatives create novel channels for information and counter-information focused on sustainability and can organise and synchronize the initiatives of various social actors (e.g. sustainable products and consumption behaviour)”*.

This is a highly comprehensive definition and it has been narrowed accordingly to the definition of “community based initiatives” developed by the TESS consortium and reported in the Introduction chapter. Consequently, the online initiatives mapped and reported here share the same characteristics as other initiatives in terms of role of governments, profit/non-profit nature, domain, etc. Moreover, in order to picture the specificity of online interactions and initiatives, some additional criteria have been considered. The first and main criterion is that online initiatives should have internet as the main “location”. Every grassroots initiative may have a website, but this would not make them an online initiative: an online initiative is centred on an online platform (website, social network, etc) and cannot act without it. Another criterion for considering initiatives as online based is that they are located in more than one region/country. For this reason the team decided to consider only the initiatives that are based in Europe in one or more countries/regions.

Additionally, the definition of “community” may change when talking about online social interactions. There is not a univocal definition of the term “community”, but what most of the definitions tend to have in common comes from the following list of characteristics: territorial proximity, close and informal relationships, mutuality, common values and beliefs, organised interactions, strong group identity and cultural similarity (Hillery, 1955). Online communities may have common values and develop a shared identity, but this is not always the case. As mentioned, territorial proximity is not so common and close presential relationships can be substituted by frequent informal interactions based on common interests. The “light” nature of online communities is recognised also by Rheingold who define virtual communities as “cultural aggregations that emerge when enough people bump into each other often enough in cyberspace” (Rheingold 1993).

One possibility offered by Web2.0 instruments is to connect a great number of people and ask them to do a simple action that – thanks to the network effect – can have a significant

impact. These new instruments are usually crowdsourcing tools or platforms. In this scenario, participants act individually and it is difficult to define them as a community according to traditional definitions. However, what they do can be defined as grassroots if this means opposite to “top-down” or “institutions-driven”. In the mapping process online communities were identified as such when members interact with each other and self-organise toward a common goal (in a way that is somehow similar to face-to-face communities).

Altogether 15 online initiatives around Europe that fit the previous definition and boundaries have been mapped. Among these, we selected two significant cases for the following steps of the analysis: *Atmosfair* and *Freecycle*. *Atmosfair* is an organisation, which focus on compensation projects for travel-related activities. It protects the climate by compensating greenhouse gases through the use of renewable energies. Airline passengers make a voluntary climate protection payment based on the amount of emissions they create (and that they can calculate on the *Atmosfair* website) and *Atmosfair* uses these contributions to develop renewable energies projects in countries where they don't exist, above all in developing countries. It has been debated whether to include compensation initiatives in the TESS sample in the light of their contribution to the energy domain, and it was decided to include them as long as they match the general TESS criteria (mainly by being grassroots). *Freecycle* is a grassroots and nonprofit initiative, which supports connections between people who give away items to those interested. It started in 2003 and currently counts almost 7 million people in its community in the US and around Europe (mainly UK). We will focus only on the European groups active on the *Freecycle* platform.

Considering the TESS domains of analysis, *Freecycle* belongs to the “waste” domain, while *Atmosfair* belongs to the “energy” domain.

(Other references: Jakes & Anderson 2000)

3 Conclusions

The current form of the *database* has been useful for the initial stage of the project. The *database* is easy to use as it does not require specific knowledge, and it has basic statistical tools. Additionally, the data can be easily moved to an advanced database format if needed in the later phases of the project.

While there have been some challenges with identifying initiatives in a consistent way, these challenges have been resolved through partners' cross-checking of each other's databases and discussions within the consortium. Given that TESS is an interdisciplinary European research project, partners have displayed mutual understanding and appreciation of existing cultural differences associated with community initiatives in Europe.

In Romania, there have been some difficulties in finding initiatives initiated by a community or a group of local people. As explained in Section 2, due to contextual and historical differences with other TESS partner countries Romania required a more detailed contextual analysis before initiatives there could be included within the initiative *database*, and further modifications might still be needed.

Some small variation in terms of data quality is still observed. For example data on some variables units is missing, as well as different measurement units have been used. Yet, more detailed data will be gathered throughout the research process, which means that the *database* will keep improving.

The evolving database can be found at the TESS homepage <http://www.tess-transition.eu/> and locations of the initiatives at www.sustainable-communities.eu.

Terms of use and copyrights:

The use of database is allowed. If the initiative data are used, the source has to be reported.

Notes:

Unavailable data is registered as 'NA' or 'No data'.

Metadata of the TESS database

Names and descriptions of tables (datasheets) of the TESS database.

Table name	Description
tInitiatives	State, class and origin of the initiative.
tSnowball	Results of snowball sampling.
tCollaboration	Collaboration of initiatives with other initiatives.
tSummary	Contains general information about the initiative, e.g. operation time, domains, goals/missions, constitutions etc.
tSize	Contains information about the initiative's size, e.g. operational environment, beneficiaries, future beneficiaries, members.
tGovernance	Contains information about the initiative's origin, networking, funding sources, and personnel.
tEmissionsData	Contains information about the initiative's ability to provide emissions data.
tContactDetails	Contains contact details of the TESS contact person of the initiative.
tAddress	Contains the contact details of the initiative.
tPlatform	Contains the permission of each initiative given for publishing initiative data.

The contents of the datasheets

Sheet-tInitiatives

Description: The state, class and origin of the initiative.

Variable name	Label	Description	Data type	Values
InitiativeID	Initiative ID	Unique ID-number for each initiative. A primary key, which enables identification of every record in the table.	String	Assigned as follows: 'PartnerID'ID00001 e.g. CFID00001, CFID00002
InitiativeName	Name of the initiative	Official name of the initiative.	String	
StateOfInitiative	State of the initiative	Indicates what state the initiative has.	Integer	Values: 0 – not a TESS study initiative 1 – key initiative 2 – supportive initiative 3 – on-line initiative 4 – other TESS study initiative.
StateDetails	State details of the initiative	Indicates more strictly the state of the initiative	Integer	Values below the table.
ResearchDate	Date of data capture.	Date of data capture of the sheet.	Date	dd.mm.yy
SourceSeed	Datapoint seed.	Indicates if the initiative is a seed of snowball sampling or not.	String	Yes/No
SourceSnowball	Source from snowball.	Indicates if the initiative comes from snowball sampling.	String	Yes/No
SourceCollaboration	Source from collaboration.	Indicates if the initiative comes from collaboration research.	String	Yes/No
ResearcherInitials	Initials of the researcher.	Initials of the researcher who gathered the data.	String	
PartnerID	Partner reference	Partner reference initials.	String	PIK, JHI, UAB, USV, OUAS,Sapienza, T6

StateDetails Values:

COMMON: 0 Not TESS study initiative (if not partner-wise details):
1 TESS study initiative
PIK: 21 Interviewed and Located in Selected Area
22 Interviewed but not in Selected Area

CF: 23 Not Interviewed and Located in the Selected Area
24 Not interviewed and not located in the selected area
11 Interviewed
12 Ruled out as not relevant because they are not community led, or doing any relevant activities or have only just started.
13 Have simply not responded to enquiries.
14 Passed on to James Hutton Institute because they are in the geographic area that they are mapping

Sheet-tSnowball

Description: Results of snowball sampling.

Variable name	Label	Description	Data type	Values
InitiativeID	Initiative ID	Unique ID-number for each initiative. A primary key, which enables identification of every record in the table.	String	Assigned as follows: 'PartnerID'ID00001 e.g. CFID00001, CFID00002
InitiativeName	Name of the initiative	Official name of the initiative.	String	
StateOfInitiative	State of the initiative	Indicates what state the initiative has.	Integer	Values: 0 – not a TESS study initiative 1 – key initiative 2 – supportive initiative 3 – on-line initiative 4 – other TESS study initiative.
SnowballName1	First named initiative from snowball sampling	Name of the first green community initiative in snowball sampling that the initiative in question is aware of in the same region.	String	
SnowballName2	Second named initiative from snowball sampling	Name of the second green community initiative in snowball sampling that the initiative in question is aware of in the same region.	String	
SnowballName3	Third named initiative from snowball sampling	Name of the third green community initiative in snowball sampling that the initiative in question is aware of in the same region.	String	
SnowballName4	Fourth named initiative from snowball sampling	Name of the fourth other green community initiative in snowball sampling that the initiative in question is aware of in the same region.	String	
SnowballName5	Fifth named initiative from snowball sampling	Name of the fifth green community initiative in snowball sampling that the initiative in question is aware of in the same region.	String	

SnowballName6	Sixth named initiative from snowball sampling	Name of the sixth green community initiative in snowball sampling that the initiative in question is aware of in the same region.	String	
SnowballName7	Seventh named initiative from snowball sampling	Name of the seventh green community initiative in snowball sampling that the initiative in question is aware of in the same region.	String	
SnowballName8	Eighth named initiative from snowball sampling	Name of the eighth green community initiative in snowball sampling that the initiative in question is aware of in the same region.	String	
SnowballName9	Ninth named initiative from snowball sampling	Name of the ninth green community initiative in snowball sampling that the initiative in question is aware of in the same region.	String	
ResearchDate	Date of data capture.	Date of data capture of the sheet.	Date	dd.mm.yy
PartnerID	Partner reference	Partner reference initials.	String	PIK, JHI, UAB, USV, OUAS, Sapienza, T6

Sheet-tCollaboration

Description: The collaboration of initiatives with other initiatives.

Variable name	Label	Description	Data type	Values
InitiativeID	Initiative ID	Unique ID-number for each initiative. A primary key, which enables identification of every record in the table.	String	Assigned as follows: 'PartnerID'ID00001 e.g. CFID00001, CFID00002
InitiativeName	Name of the initiative	Official name of the initiative.	String	
StateOfInitiative	State of the initiative	Indicates what state the initiative has.	Integer	Values: 0 – not a TESS study initiative 1 – key initiative 2 – supportive initiative 3 – on-line initiative 4 – other TESS study initiative.
Collaboration1	First collaboration initiative	Name of first initiative which the initiative in question collaborates with.	String	
Collaboration2	Second collaboration initiative	Name of second initiative which the initiative in question collaborates with.	String	
...				
Collaboration n	n th collaboration initiative	Name of n th initiative which the initiative in question collaborates with.	String	

Sheet-tSummary

Description: Contains general information about the initiative, e.g. operation time, domains, goals/missions, constitutions, etc.

Variable name	Label	Description	Data type	Values
InitiativeID	Initiative ID	Unique ID-number for each initiative. A primary key, which enables identification of every record in the table.	String	Assigned as follows: 'PartnerID'ID00001 e.g. CFID00001, CFID00002
InitiativeName	Name of the initiative	Official name of the initiative.	String	
StateOfInitiative	State of the initiative	Indicates what state the initiative has.	Integer	Values: 0 – not a TESS study 1 – key initiative 2 – supportive initiative 3 – on-line initiative 4 – other TESS study initiative.
Establishment year	The establishment year	Year when the initiative was started.	Integer	Year
Ongoing	Ongoing initiative	Indicates if the initiative is active.	String	Yes/No
EndYear	The ending year of the initiative	Indicates the ending year, if the initiative is no longer active.	Integer	Year
DomainEnergy	Energy domain	Indicates if initiative is active in the energy domain.	String	Yes/No
DomainFood	Food domain	Indicates if initiative is active in the food domain.	String	Yes/No
DomainTransport	Transport domain	Indicates if initiative is active in the transport domain.	String	Yes/No
DomainWaste	Waste domain	Indicates if initiative is active in the waste domain.	String	Yes/No
OtherDomain	Other domain	Indicates if initiative is active in other domain than energy, food, transport or waste.	String	Yes/No
EnergyDetail	Energy details	Indicates what the initiative does in the energy domain.	String	
FoodDetail	Food details	Indicates what the initiative does in the food domain.	String	
TransportDetail	Transport details	Indicates what the initiative does in the transport domain.	String	
WasteDetail	Waste details	Indicates what the initiative does in the waste domain.	String	

OtherDomainDetail	Other domain details	Indicates what the initiative does in other domain(s) than energy, food, transport or waste.	String	
Mission1	First mission	First main goal/mission of the initiative.	String	
Mission2	Second mission	Second main goal/mission of the initiative.	Number	
Mission3	Third mission	Third main goal/mission of the initiative.	Number	
OtherObjectives	Other missions/objectives	Other main goals/missions of the initiative.	Number	
Cooperative	Co-operative	The formal status of the initiative is a co-operative.	String	Yes/No
CIC	Community interest company	The formal status of the initiative is a community interest company.	String	Yes/No
Limited	Limited company	The formal status of the initiative is a limited company.	String	Yes/No
Charity	Charity organisation	The formal status of the initiative is a charity organisation.	String	Yes/No
NoConstitution	No constitution	The initiative has no formal status.	String	Yes/No
Other	Other constitution	Indicates if the initiative has another formal status than co-operative, CIC, limited or charity.	String	Constitution type/No
Source	Information source	Indicates information source of the initiative data, e.g. website, questionnaire, interview.	String	
LinktoSource	Link to source	Detail of information source of the initiative data, e.g. web address, date.	String	
ResearchDate	Date of data capture	Date of data capture of the sheet.	Date	dd.mm.yy
ResearchInitials	Initials of the researcher	Initial of the researcher who recorded the data.	String	

Sheet-tSize

Description: Contains information about the initiative's size, e.g. operational environment, beneficiaries, future beneficiaries, members.

Variable name	Label	Description	Data type	Values
InitiativeID	Initiative ID	Unique ID-number for each initiative. A primary key, which enables identification of every record in the table.	String	Assigned as follows: 'PartnerID'ID00001 e.g. CFID00001, CFID00002
InitiativeName	Name of the initiative	Official name of the initiative.	String	
StateOfInitiative	State of the initiative	Indicates what state the initiative has.	Integer	Values: 0 – not a TESS study initiative 1 – key initiative 2 – supportive initiative 3 – on-line initiative 4 – other TESS study initiative.
Neighbourhood	Neighbourhood	Indicates if the initiative is operating within a neighbourhood, i.e. just a street or estate.	String	Yes/No
District	District	Indicates if the initiative is operating within a district, i.e. a village or an area within town or city.	String	Yes/No
Region	Regional administrative area	Indicates if the initiative is operating within a regional administrative area, i.e. a local authority area or unified regions.	String	Yes/No
OtherScale	Other scale	Indicates if the initiative is operating on a scale other than neighbourhood, district or regional.	String	Yes (Name of the region)/No
Area	Operational area	Indicates the size of the area that the initiative is operating in.	Number	
AreaMetric	Area Metric	Unit of measure of the area that the initiative is operating in.	String	
OtherArea	Area population	A number of people or households living in the area	Number	

		that the initiative is operating in.		
OtherAreaMetric	Area population metric	Unit of measure of the population that the initiative is operating in.	String	
Beneficiaries1	Beneficiaries energy	Number of people directly benefiting from the initiative in energy domain.	Number	
Beneficiaries2	Beneficiaries food	Number of people directly benefiting from the initiative in food domain.	Number	
Beneficiaries3	Beneficiaries transport	Number of people directly benefiting from the initiative in the transport domain.	Number	
Beneficiaries4	Beneficiaries waste	Number of people directly benefiting from the initiative in the waste domain.	Number	
FutureBeneficiaries1	Beneficiaries in the future, energy	Number of people directly benefiting from the initiative in the coming 12 months in the energy domain. More than present, less than present, or same as present.	String	more, less,same, na, no data
FutureBeneficiaries2	Beneficiaries in the future, food	Number of people directly benefiting from the initiative in the coming 12 months in the food domain. More than present, less than present, or same as present.	String	more, less,same, na, no data
FutureBeneficiaries3	Beneficiaries in the future, transport	Number of people directly benefiting from the initiative in the coming 12 months in the transport domain. More than present, less than present, or same as present.	String	more, less,same, na, no data
FutureBeneficiaries4	Beneficiaries in the future, waste	Number of people directly benefiting from the initiative in the coming 12 months in the waste domain. More than present, less than present, or same as present.	String	more, less,same, na, no data
Members1	Official members	Number of official members signed up to the initiative, e.g. signatories to project objectives. Fulfilled if the	Number	

		amount differs from the amount living in the area that initiative operates (NameRegion).	
Source	Information source	Indicates information source of the initiative data, e.g. website, questionnaire, interview.	String
LinktoSource	Link to source	Detail of the information source of the initiative data, e.g. web address, date.	String

Sheet-tGovernance

Description: Contains information about initiative's origin, networking, funding sources and personnel.

Variable name	Label	Description	Data type	Values
InitiativeID	Initiative ID	Unique ID-number for each initiative. A primary key, which enables identification of every record in the table.	String	Assigned as follows: 'PartnerID'ID00001 e.g. CFID00001, CFID00002
InitiativeName	Name of the initiative	Official name of the initiative.	String	
StateOfInitiative	State of the initiative	Indicates what state the initiative has.	Integer	Values: 0 – not a TESS study initiative 1 – key initiative 2 – supportive initiative 3 – on-line initiative 4 – other TESS study initiative.
GrassRoot	Grass-root based	Initiative is created by one person or a small group of people in community.	String	Yes/No
GrassRootDetail	Establishment way, If not grass-root based	If not grass-root based, provides details of how it emerged (e.g. municipality sponsored, state created, private sector generated).	String	
Network	Network participation	Initiative is part of a wider group of initiatives, e.g. Transition Network.	String	Yes/No
NetworkDetail	Network specification	Specification of network, e.g. name.	String	
FundingSource1	Funding source grants	Initiative gets grants from funding bodies.	String	Yes/No
FundingSource2	Funding source self-funded	Initiative is self-funded by members.	String	Yes/No
FundingSource3	Funding source enterprise	Initiative gets funding from local enterprise.	String	Yes/No
FundingSource4	Funding source central government	Initiative gets funding from central government.	String	Yes/No
FundingSource5	Funding source local government	Initiative gets funding from local government.	String	Yes/No
Funding source6	Funding source donations	Initiative gets funding from donations.	String	Yes/No

Funding source7	Funding source sales	Initiative gets funding by sale of products and/or services provided by the initiative.	String	Yes/No
FundingSource8	Funding source other	Initiative's other source of funding.	String	
Employees	Employees of CBI	Number of people that the initiative employs.	Real	(FTE = Full Time Equivalents)
Volunteers	Volunteers of CBI	Number of people who regularly volunteer for the initiative.	Real	(FTE = Full Time Equivalents)
Source	Information source	Indicates information source of the initiative data, e.g. website, questionnaire, interview.	String	
LinktoSource	Link to source	Detail of the information source of the initiative data, e.g. web address, date.	String	

Sheet-tEmissionsData

Description: Contains information about the initiative's ability to provide emissions data.

Variable name	Label	Description	Data type	Values
InitiativeID	Initiative ID	Unique ID-number for each initiative. A primary key, which enables identification of every record in the table.	String	Assigned as follows: 'PartnerID'ID00001 e.g. CFID00001, CFID00002
InitiativeName	Name of the initiative	Official name of the initiative.	String	
StateOfInitiative	State of the initiative	Indicates what state the initiative has.	Integer	Values: 0 – not a TESS study initiative 1 – key initiative 2 – supportive initiative 3 – on-line initiative 4 – other TESS study initiative.
EmissionsData	Emissions data	Indicates if the initiative is able to provide data for Carbon Dioxide (CO2)/Greenhouse Gas accounting.	String	Yes/No
EmissionsDetail	Emissions data details	Details of emissions data that the initiative is able to provide? Which scopes? How many years of data?	String	
Source	Information source	Indicates information source of the initiative data, e.g. website, questionnaire, interview.	String	
LinktoSource	Link to source	Detail of the information source of the initiative data, e.g. web address, date.	String	

Sheet-tContactDetails

Description: Contains contact details of the TESS contact person of the initiatives.

Variable name	Label	Description	Data type	Values
InitiativeID	Initiative ID	Unique ID-number for each initiative. A primary key, which enables identification of every record in the table.	String	Assigned as follows: 'PartnerID'ID00001 e.g. CFID00001, CFID00002
InitiativeName	Name of the initiative	Official name of the initiative.	String	
StateOfInitiative	State of the initiative	Indicates what state the initiative has.	Integer	Values: 0 – not a TESS study initiative 1 – key initiative 2 – supportive initiative 3 – on-line initiative 4 – other TESS study initiative.
Name	First name	First name of contact person of the initiative.	String	
Surname	Surname	Surname of contact person of the initiative.	String	
Role	Role	Role of the contact person with respect to the initiative.	String	
Email	Email	Email of the contact person.		
ContactNumber	Contact number	Contact number of the contact person including country dialling code.	String	Phone number
mobilen.	Mobile phone number	Mobile phone number of the contact person, if other than ContactNumber.	String	Phone number
skype	Skype username	Skype username of the contact person.	String	
Addressline1	First addressline	First street address line of the contact person.	String	
Addressline2	Second addressline	Second street address line of the contact person, if needed.	String	
City	City	City address of the contact person.	String	
County	County	County address of the contact person.	String	
Country	Country	Country address of the contact person.	String	

Postcode	Postcode	Postcode address of the contact person.	String	
Website	Website	URL of the initiative.	String	URL
Source	Information source	Indicates information source of the initiative data, e.g. website, questionnaire, interview.	String	
LinktoSource	Link to source	Detail of the information source of the initiative data, e.g. web address, date.	String	

Sheet-tAddress

Description: Contains contact details of the initiative.

Variable name	Label	Description	Data type	Values
InitiativeID	Initiative ID	Unique ID-number for each initiative. A primary key, which enables identification of every record in the table.	String	Assigned as follows: 'PartnerID'ID00001 e.g. CFID00001, CFID00002
InitiativeName	Name of the initiative	Official name of the initiative.	String	
StateOfInitiative	State of the initiative	Indicates what state the initiative has.	Integer	Values: 0 – not a TESS study initiative 1 – key initiative 2 – supportive initiative 3 – on-line initiative 4 – other TESS study initiative.
Email2	Second email	Email address of the initiative, if other than the email address of the contact person.	String	
PhoneNumber2	Contact number	Contact number of the initiative, if other than the number of the contact person.	String	Phone number
Address1	First address	First street address line of the initiative, if other than the address of the contact person.	String	
Address2	Second address	Second street address line of the initiative, if other than the address of the contact person.	String	
City2	City	City address of the initiative, if other than the address of the contact person.	String	
County2	County	County address of the initiative, if other than the address of the contact person.	String	
Country3	Country	Country address of the initiative, if other than the address of the contact person.	String	
Postcode2	Postcode	Postcode address of the initiative, if other than the address of the contact person.	String	
Source	Information source	Indicates information source of the initiative data, e.g. website, questionnaire, interview.	String	
LinktoSource	Link to source	Detail of the information source	String	

of the initiative data, e.g. web address.

Sheet-tPlatform

Description: Contains the permission of each initiative for publishing initiative data.

Variable name	Label	Description	Data type	Values
InitiativeID	Initiative ID	Unique ID-number for each initiative. A primary key, which enables identification of every record in the table.	String	Assigned as follows: 'PartnerID'ID00001 e.g. CFID00001, CFID00002
InitiativeName	Name of the initiative	Official name of the initiative.	String	
StateOfInitiative	State of the initiative	Indicates what state the initiative has.	Integer	Values: 0 – not a TESS study initiative 1 – key initiative 2 – supportive initiative 3 – on-line initiative 4 – other TESS study initiative.
Permission	Permission	Permission to publish the name of the initiative and details of its activities, location and URL on TESS web platform.	String	Yes/No
Source	Information source	Indicates information source of the initiative data, e.g. website, questionnaire, interview.	String	
LinktoSource	Link to source	Detail of the information source of the initiative data, e.g. web address, date.	String	

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Tikkanen, J. & Haara, A. 2014. Deliverable 1.1: Case study selection method and criteria, including a checklist to evaluate the community-based initiatives. 51 p.

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Rheingold, H. 1993. *The virtual community: Homesteading on the electronic frontier*. MIT press.

Appendix 1. Cross-checked initiatives

Initiative ID	Name of the initiative	checked by	Comment	Reply	Solution
UABID00002	Catalunya Carsharing	PIK	I think I remember that this used to be an initiative and then was bought by an enterprise? Do I remember correctly? Do we count this as an online-initiative?	Indeed, moved to online initiative	Moved to online initiatives
UABID00008	PEP pla d'energia participatiu de sant martí, la vernedà i la pau	PIK	what activities does a campaign involve?	Members of the Sant Andreu neighbourhood come together to design their energy sources and needs, based entirely on alternative sources of energy and self-sufficiency	Kept
UABID00011	Biciclot	PIK	very interesting, but it will be difficult to evaluate impact for education	They are offering a lot of transport services (community-based) which can be evaluated in terms of environmental impact. We might include them in the list of supportive cases studies as we are leaning too	Kept
UABID00015	MISSATGERS TREVOL	PIK	how is this enterprise community-based?	You probably saw the part of the website which is dedicate to commercial post - we will ONLY study the fraction which has to do with bicycle post-men/women. They are a cooperative and all motivated by environmental concerns.	Kept
UABID00020	cooperativa integral catalana	PIK	the ecological objectives appear minor, very strong political focus	we will not study the entire cooperative, but if necessary - fractions of it, like the shared bus, and food cooperatives. for the moment the cooperative is a back up only	Kept as a back-up case
UABID00021	Calafou	PIK	multi-domain initiative; how do we evaluate impact for education? Recycling of electronic waste and old cars do you mean repairing and reuse?	we will only study this initiatives in terms of their waste recycling practices - they are restoring a large-scale ex-industrial complex using various recycling materials, so Calafou could come under the waste category in our upportive case studies. the project involves various types of material recycling for the restoration of an abandoned textile factory, which is not turned into a living area and a space for collaborative work.	Kept
UABID00022	Solucions Ultima Milla - Van a Pedal	PIK	how is this enterprise community-based?	This is small scall enterprise, completely right. We should exclude!	Excluded
UABID00024	SocialCar	PIK	does this qualify as an online-initiative? it looks like a "normal" enterprise	Same, we should take it out perhaps	Excluded
UABID00031	Xarxa de consum Hortganic	PIK	does this qualify as an online-initiative? it looks like a "normal" enterprise	This is out anyway, we should clean the database	Excluded
UABID00032	Azimut 360 SCCL	PIK	sounds interesting. The energy focus doesn't become clear in the described objectives/mission. If this is a supportive case study, it might be a good idea to reformulate those.	For the moment, it is a back up case, but the initiatives sees energy provision as a societally transformational project, Thus it does focus on energy but it approaches it in a different way. Another cultural difference in terms of North Europe - South Europe perceptions of "ecology". The south perceiving it as embedded in particular institutional framework, and the North as an isolated environmental only fraction.	Kept as a back-up
UABID00034	SostreCívíc	PIK	the focus is on affordable housing, ecological objectives not important yep,	we should remove it	Excluded
UABID00035	LaCol	PIK	is this about constructing houses? how is the relation to the waste dimension? how is restoration of buildings related to grassroot initiatives? Do they do things differently?	They do it with a group which forms a community, basically formed of environmentally and politically active individuals in the district of Sants. Activities include recycling of various materials thrown away in construction and renovation works, and utilizing it for alternative construction - building of spaces and houses entirely of natural and recycled materials.	Kept as a back-up case
UABID00038	Xarxa Consum Solidari	PIK	very strong political focus, not ecological	It seems like that, but they are combining fair trade with local and ecological dimensions, so it is an initiative to make fair trade networks more ecologically minded. It is a back-up case anyway	Kept
UABID00040	El Sitgeti	PIK	difficult to evaluate impact of education	Cal Sitgeri is run by people who are ex-campaigners in NGO organizations who have turned to producing organic vegetables, they are NOT doing educational work at all	Kept
UABID00045	Cal Roset	PIK	is this community-based? how?	This should have been out as well, we do not consider it in the final sample.	Excluded

Initiative ID	Name of the initiative	checked by	Comment	Reply	Solution
UABID00046	Xicoria	PIK	difficult to evaluate impact of education	They are an interesting food producer, providing baskets and ecological catering for nearby villages. This is what we will study	Kept
UABID00049	Kan Pasqual	PIK	very strong political focus	true, as a result of that - an inspiration for a large number of ecological food production projects	Kept as a back up
UABID00055	La Grana	PIK	how is this enterprise community-based?	Same, La Grana is out.	Excluded
UABID00059	L'Albada de Arbúcies	PIK	difficult to evaluate impact of education	true, we might remove it from the list	Excluded
UABID00060	La Base	PIK	strong political focus on transition towards non-capitalistic society	We will only study its food cooperative and communal kitchen part. Difficult to measure the env impact of anti-capitalistic movements anyway.	Kept
UABID00063	PAH Barcelona	PIK	I couldn't find any ecological objectives at all	Ecological in terms of house-sharing, and better utilization of existing housing capacity. We do not include it in the list of support case studies, but it is an interesting case in terms of relation between housing and carbon footprint.	Excluded
UABID00071	FabLab	PIK	should be either completed or withdrawn from the database	Yes, we should withdraw that one as we	Excluded
SAPIENZAID00009	La Città dell'Utopia	UAB	Are you going to study the educational impact of the initiative, or other parts of their activities?	Probably all practical aspects of their activities such as food/energy production/distribution, while dissemination is not on the list yet	kept
SAPIENZAID00012	Cooperativa Ora d'Aria	UAB	A very interesting cooperative, which aspect do you plan to study?	Although interesting, the aspect of their activities that is more in line with the TESS project (which is recycle) won't be easy to investigate at all.	removed
SAPIENZAID00016	Occhio del Riciclone	UAB	A very interesting initiatives, very much focusing on education, but also on reutilization of objects. Which element of their activities do you plan to research	We'll focus on recycle.	kept
SAPIENZAID00017	Cooperativa Nuova Arca	UAB	Not sure if environmental focus is on the agenda there?	Environmental focus SHOULD not be a discriminating criteria, but what they do is. They do have a urban garde for food production	kept
SAPIENZAID00018	Ciclo Officina ex-Lavanderia	UAB	A very interesting social center. Which part of their activities do you plan to study, as they are doing a wide range of things	We are not focusing on the social centre hosting them, but only on the bike shop itself, hence we focus on green transport education and recycling.	kept
SAPIENZAID00025	AssoBioplastiche	UAB	Isn't this a private company?	Nope, this is an association aiming at disseminating info and improving research on organic plastic. However here the problem is that we are skeptical about their status of community based, hence since it will also be problematic to investigate what they do, we removed them	removed
SAPIENZAID00029	La valle dei casali Bio Bistrò	UAB	Isn't this organization mostly doing educational work?	Well, dissemination is of course a large share of their activities, but they also do cultivate unused space.	kept
SAPIENZAID00030	TerraXChange	UAB	I could not understand very well their main focus, but isn't this an online platform only?	Their goal is quite simple, they want to foster a copycat of car-sharing but applied to private loans or gardens, so to make interact "who has a field" but does not want/have the time to cultivate it with "who is willing to cultivate a field/garden" but does not own one	Moved to online initiatives
SAPIENZAID00033	Coordinamento Regionale Acqua Pubblica - Lazio	UAB	A very important initiative, politically. Which element of their activities do you plan to research?	Initially we wanted to evaluate their impact on water consumption and consequently on energy, but this is probably not doable, hence we removed it	removed
T6ID00012	Abbassa la bolletta	UAB	Focusing mainly on reducing prices of electricity. Any wider political/environmental concerns? Would a reduction in pricing of electricity result in higher consumption?	The problem here is neither their focus nor their activity, in fact trying to understand if what they do has or not an impact on CO2 reduction would be of great interest, however the biggest concern regards the fact that they are not community based	removed

Initiative ID	Name of the initiative	checked by	Comment	Reply	Solution
JHI000001	shopmobility Aberdeen	Sapienza	not so sure, although they are a charity serving community, i cannot see how their services fits the TESS project		Excluded
JHI000006	SCARF	Sapienza	not so sure, it is interesting, but it seems that they mostly do counseling, besides, the scale of activity is not local but nationwide.	It started as a grassroots community initiative (initially funded through urban aid programmes (aberdeen City Council) - set up as a initiative to address fuel poverty - set up by Councillor Jean Morrison - it was a partnership initiative)	Kept
JHI000014	Tarland Development Group	Sapienza	not so sure, do not know what a SCIO status implies	Scottish Charitable Incorporated Organisation	Kept
JHI000020	Braemar Community Ltd.	Sapienza	not so sure, it is a community led Ltd that was funded by the Braemar Community Council not by a restricted number of people	Braemar Community Ltd is a development arm of Braemar Community Council - itself an elected body to serve the views of the community - All residents of the community are encouraged to join the Company - Projects are suggested by the community, through the community council, and BCL manages the projects	Kept
JHI000040	Ferryhill Parish Church of Scotland	Sapienza	Not so sure if a parish church fall within TESS criteria	Eco-congregations are church communities that are actively engaged in pro-environmental projects	Kept
JHI000043	Insch Renewable Energy Consortium	Sapienza	Not so sure, it is a consortium, besides is registered as an Ltd but with no charitable status	It was set up by the friends of Insch Hospital and Community as a way to raise money for a new hospital - they are developing an income from their own (planned) wind turbine and several joint renewable energy ventures	Kept
JHI000050	PUT Community Co-op	Sapienza	Not so sure, it is community based but it is registered as an Ltd with no charitable status	created in response to availability of funding to generate cash from composting garden waste by group of 11-12 community members	Kept
JHI000054	Udny community wind turbine company ltd	Sapienza	Not so sure, it is community based but it is registered as an Ltd with no charitable status	community member with experience of wind power proposed through CC the investigation of a community owned turbine to bring benefit to the community. a group was formed but 5 stayed with it, over 5 years realised ambition to build first community owned wind turbine in UK.	Kept
JHI000067	The Fernwood Trust	Sapienza	not so sure, cannot understand which activity fall within TESS umbrella		Excluded
JHI000071	Kemnay Parish Church eco-congregation	Sapienza	Not so sure if a parish church fall within TESS criteria	Eco-congregations are church communities that are actively engaged in pro-environmental projects	Kept
JHI000072	Drumoak-Durris church eco-congregation	Sapienza	Not so sure if a parish church fall within TESS criteria	Eco-congregations are church communities that are actively engaged in pro-environmental projects	Kept
JHI000085	Longside Parish Church eco-congregation	Sapienza	Not so sure if a parish church fall within TESS criteria	Eco-congregations are church communities that are actively engaged in pro-environmental projects	Kept
JHI000087	Kintore Parish Church eco-congregation	Sapienza	Not so sure if a parish church fall within TESS criteria	Eco-congregations are church communities that are actively engaged in pro-environmental projects	Kept
JHI000088	Inverurie West Parish Church eco-congregation	Sapienza	Not so sure if a parish church fall within TESS criteria	Eco-congregations are church communities that are actively engaged in pro-environmental projects	Kept
JHI000089	Birse and Feughside Parish Church eco-congregation	Sapienza	Not so sure if a parish church fall within TESS criteria	Eco-congregations are church communities that are actively engaged in pro-environmental projects	Kept
JHI000090	Cults Parish Church	Sapienza	Not so sure if a parish church fall within TESS criteria	Eco-congregations are church communities that are actively engaged in pro-environmental projects	Kept

Initiative ID	Name of the initiative	checked by	Comment	Reply	Solution
PIKID00123	stadtmobil Berlin GmbH	JHI	not clear whether the initiative serves the community	it was started as an community-based initiative and transformed into a business later on. It is not one of the selected cases so we find it justifiable to keep it in the list of mapped initiative as a successful case of upscaling.	kept
PIKID00063	Nachbarschaftsauto		conflicting with selection of online-initiatives	substituted in the supportive case studies by PIKID0136 Fahrwerk Fahrradkurierkollektiv	moved to online-initiatives
PIKID00097	Atomausstieg selber machen	JHI	conflicting with selection of online-initiatives, unclear whether the initiative has been operating more than 1 year		removed from the selected cases and added to the list of online-initiatives. Substituted by PIKID0068 Stadt macht satt
PIKID0110	Lumenaza	JHI	rather a business than an initiative, strong online-focus	founded in 2006 founded in February 2014	different domain than removed from the selected case studies and added to the list of online-initiatives. Substituted by PIKID0137 Recyclingwerkstatt
PIKID00067	Campus Kantina	JHI	unclear whether the initiative has been operating for more than 1 year	the first project was initiated in October 2013, but preparatory work has started before that date.	different domain than previous initiative (waste kept in the sample
PIKID00138	a tip: tap	JHI	unclear whether the initiative has been operating for more than 1 year	started in 2010 as part of the EU-funding scheme "Jugend in Aktion"	kept in the sample
PIKID00003	Food Movement	JHI	unclear whether the initiative has been operating for more than 1 year	founded in July 2013. Some of the projects that are supported through the platform have been existing before that date	kept in the sample
OJASID00024	Column farmers of Toimala	CF	what are the objectives of the initiative?	Objectives elaborated	Excluded from the sample
OJASID00035	Hinku-Village, Northern Ii	CF	when was this initiative initiated (month)	Dates (month) revised	kept in the sample
OJASID00033	Mukulaari Organic Food Co-operative	CF	when was this initiative initiated (month)	Dates (month) revised	kept in the sample
OJASID00011	Muijaniitty Food Co-operative	CF	when was this initiative initiated (month)	Dates (month) revised	kept in the sample
		CF	could you confirm all initiatives are willing to participate	Information on the willingness to participate revised	4 excluded from the initial sample, and altogether 32 left in the sample
OJASID00006	Lumituuli Oy	CF	could you get the mission statements for the initiative?	Missions revised	kept in the sample